



ANIMAL EMERGENCY RESPONSE PLANNING TOOLKIT

A step-by-step guide to building an animal emergency plan and developing the necessary response capacity for your community.



Animal Emergency
Management Program

A program of the
Colorado Veterinary Medical Foundation



*A Training Tool Created in
Partnership with*



READYColorado



"Throughout the years Jefferson County has had to evacuate tens of thousands of people due to wildfires. We've learned that every time you move people, you move animals. In fact, many times folks won't leave without them, or they try and sneak back into an evacuated area to go get them. In each of these cases it becomes dangerous for citizens, law enforcement, and firefighters.

Animal evacuation teams are a huge resource. —they're trained, they're organized, and they do a fantastic job getting animals safely out of harm's way. In Jefferson County, we have incorporated an Animal Evacuation Branch into our County Incident Management Team. We realize the importance of having an immediate connection between the command post and the animal evacuation teams.

It is so much safer having everyone respond in a coordinated effort."

Tim McSherry
Director, Emergency Management
Jefferson County Sheriff's Office

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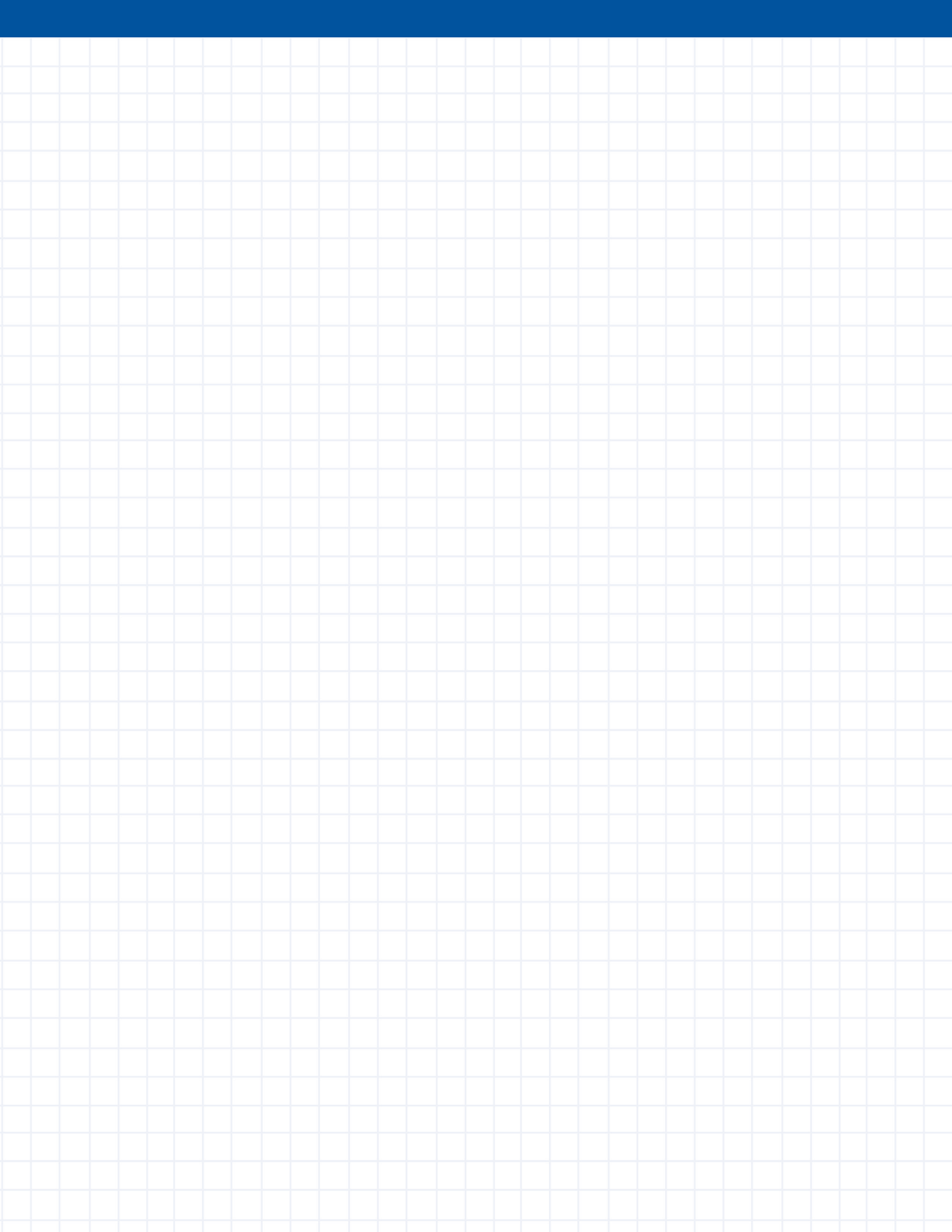
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About this Toolkit

BACKGROUND

This toolkit will help emergency managers and community partners in Colorado counties to create an agreed upon framework for preparedness, response and recovery efforts related to the management of animals. Depending on the community, animals may fall into one or more of the following categories:

- Pets
- Livestock
- Working
- Service

Because each county and community have different needs, the intent of the toolkit is to help key stakeholders—emergency managers, partners, and citizens—work together through the suggested steps in order to formulate a useable plan that can quickly be put into action during emergency events.

COLLABORATIVE PLANNING

Having meetings and conversations with stakeholders is important to successful planning. It's important to not make assumptions about what different individuals need and want; involving others in planning allows you to directly interact with, and learn from, the people you may be working side-by-side with during an emergency. Communication and planning also maximizes resources and allows for successful outcomes.

Stakeholders you might include in plan development include:

- Veterinarians
- Animal Control
- Humane Societies
- Public Safety Officials
- Emergency Responders
- State and Local Regulatory Agency Staff
- Public Health Officials
- Agricultural Representatives
- American Red Cross Representatives
- County Office of Emergency Management Staff

Once created, the plan can be submitted to become part of your County's Emergency Response Plan.



"Planning for animals is an integral part of the emergency management process. Citizens are more likely to take steps to protect themselves when they know their pets will be cared for during a disaster."

Dave Hard, Director
Colorado Division of
Emergency Management

Overview of Emergency Response

WHY PLAN?

The animal-human bond is a strong one. Many people view their pets as members of the family. They have an expectation that their pets will be cared for during an emergency. If services are not available, pet owners may put themselves and first responders at risk by either refusing to evacuate or re-entering an evacuation zone to rescue their pet. To help address this issue, Congress passed the Pet Evacuation and Transportation Safety (PETS) Act in October 2006. It requires that states and local jurisdictions have a plan in place for household pets and service animals.

In some communities, resources operate informally to address animal needs often outside the incident command system. This can lead to confusion and interference with formal response operations. Additionally, volunteers acting on their own or informally could be liable for their actions. Colorado law requires that volunteers must be identified in the emergency operations plan and be properly trained and exercised to be eligible for liability protections.

WHO WILL RESPOND?

Organizations that have a mission to serve animals are often the best resources for animal emergency response. They have sheltering and animal handling skills and often have an existing network of volunteers. These organizations may be willing to volunteer for certain animal response activities during an emergency. Their staff and volunteers may need additional training and exercising on emergency response, but they bring knowledge of animals and an infrastructure that can support response efforts.

THE PLANNING PROCESS

This toolkit is a step-by-step guide to building an animal emergency plan and developing related response capacity for your community. By bringing together your community's animal resources, you will help assure that the required support will be available to meet your community's needs during an emergency event.



An animal emergency response plan is critically important. If one is not in place, pet owners and first responders may be a greater risk because of refusal to evacuate or trying to rescue animals in evacuation zones.

A coordinated and clearly planned response will help all involved to have successful outcomes.

Step One: Assess Risk

As with any emergency response, understanding the likelihood of certain events to occur is critical to planning. Identify those that are most likely to occur in your jurisdiction and will have the most impact on your community's animal and human population.

CHECKLIST OF HAZARDS

Check all that apply and add any that are not listed.

	Tornado
	Flood
	Blizzard
	Wildfire
	Blizzard
	Ice Storm
	Animal Disease
	Nuclear Radiological
	Hazardous Chemical
	Hail
	Terrorist
	Infrastructure Failure
	Mudslide
	Urban Fire
	Transportation Accident
	Earthquake
	Avalanche
	Volcanic Eruption
	Other:
	Other:
	Other:
	Other:



For more info...

- ✓ cvmf.org/aemp
- ✓ readycolorado.com
- ✓ ready.gov/caring-animals
- ✓ fema.gov/individual/animals.shtm

Step Two: Identify Animals

Identify the types of animals in your jurisdiction. Is there a critical mass of these types that will require services during an event? Don't forget to include animal facilities such as zoos, research laboratories, and sanctuaries.

CHECKLIST OF ANIMALS

Check all that apply and add any that are not listed.

Pets	
	Dogs
	Cats
	Birds
	Rabbits
	Fish
	Reptiles
	Small mammals
Livestock	
	Horses
	Pigs
	Sheep
	Goats
	Poultry
	Llamas/Alpacas
	Cattle
Wildlife	
Captive Wildlife	



Ask yourself...

- ✓ Do you have personnel available who are certified to handle wildlife?
- ✓ Does your community have backyard livestock?
- ✓ Does your community have commercial livestock?
- ✓ Have you considered animals in facilities such as zoos?

Step Three: Identify Services

Not every community will offer the same animal emergency response services. Identify those services that are most likely to be needed in your community.

CHECKLIST OF SERVICES

Check all that apply and add any that are not listed.

Evacuation	
<input type="checkbox"/>	Small animal
<input type="checkbox"/>	Large animal
Animal Search & Rescue	
<input type="checkbox"/>	Small animal
<input type="checkbox"/>	Large animal
Small Animal Sheltering	
<input type="checkbox"/>	Existing facility
<input type="checkbox"/>	Temporary facility
<input type="checkbox"/>	Foster care
Large Animal Sheltering	
<input type="checkbox"/>	Existing facility
<input type="checkbox"/>	Temporary facility
<input type="checkbox"/>	Foster care
Veterinary Services	
<input type="checkbox"/>	Shelter
<input type="checkbox"/>	Field
Other	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	



Ask yourself...

- ✓ To what extent will veterinary services be provided?
- ✓ What are your options for location hosting?
- ✓ Where are you going to put the animals?



Step Four: Identify Resources

Your community will have a unique combination of animal resources. Think “out of the box” as to what might be available to you. For example, dog mushers in one community became an animal evacuation team. They own vehicles that can carry multiple animals in separate compartments and they all have excellent animal handling skills.

CHECKLIST OF RESOURCES

Check all that apply and add any that are not listed.

Examples of possible community resources:

- Animal Response Team
- Emergency management
- Law enforcement
- Animal control
- Veterinary professionals
- Cooperative Extension
- Animal shelter(s)
- Animal rescue organizations
- County fairgrounds
- Livestock associations
- Commercial livestock producers
- Public health
- Fire, EMS, SAR
- County mapping
- Zoos, wildlife organizations
- Wildlife Officers
- Kennels
- Brand Inspectors
- Animal related businesses
- Colleges, universities
- Research facilities
- Companion animal associations
- Others

Animal Control

Animal Day Care

Animal Protection

Animal Rescue

Animal Trainers

Animal Welfare

Animal Fairgrounds

Brand Inspector

Extension/4-H

Horse Boarding Facilities

Kennels

Livestock Associations

Livestock Producers

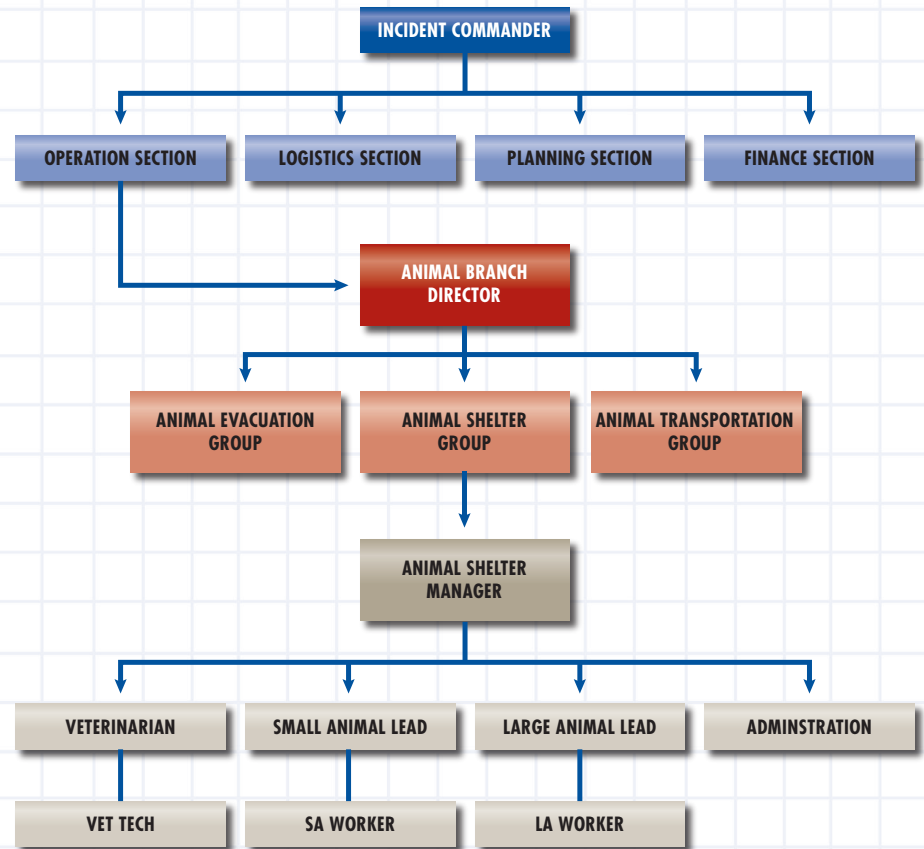
Clinics
Wildlife Resources
Zoos
Other



Step Five: Identify Assignments

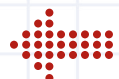
Now that you have determined which animal response services your community will provide and what your community's resources are, determine what resources will provide which service. Remember that an organization can provide more than one service. These assignments will be built into your plan and should include reference to who is serving as the lead and who is providing support.

SAMPLE INCIDENT COMMAND SYSTEM FOR ANIMAL RESPONSE



Create a "call down" list (see Appendix A). Develop appropriate Memorandums of Understanding (MOU) with your organizations that outlines roles and responsibilities as they related to animal emergency response.

Fill out the **Concept of Operations** on the next page.



CONCEPT OF OPERATIONS

SUMMARY MATRIX FOR

COUNTY

	FUNCTIONS															
	Rapid needs assessment	Evacuation/transportation: Livestock	Evacuation/transportation: Companion and other animals	Sheltering: Livestock	Sheltering: Companion/other animals	Animal food and water	Animal control/stray management	Animal search and rescue	Wildlife management	Veterinary Medical Care	Animal decontamination	Animal disease management	Animal mortality management	Animal/owner reunion and recovery	Volunteer and donations management	Communication/public information
Identify the function of each agency by marking one of the following letters: L = Lead organization U = Unified Lead S = Supporting																
AGENCIES																
Emergency Management																
EOC ¹ Donations Mgmt. Team																
American Red Cross, local																
Animal Control																
Animal Shelter																
Rescue group(s)																
ARES ² (HAM radio)																
Boarding Kennels																
Business Community																
CERT ³ (potential roles)																
County Fairgrounds																
CSU Cooperative Extension																
CO Divison of Wildlife																
CO Department of Agriculture																
CO Brand Inspector																
Equestrian associations																
Fire Department(s)																
Environmental health/land fill																
Law enforcement/sheriff																
Livestock association(s) and individual producers																
Joint Information Center/PIO ⁴																
Mapping/GIS ⁵																
Medical Reserve Corps (MRC)																
Public Health local																
Public Works/facilities																
Search & Rescue																
Veterinary Community																
VOAD ⁶ or equivalent orgs																
Wildlife organizations (local)																
Zoos																

¹EOC = Emergency Operations Center, ²ARES = Amateur Radio Emergency System, ³CERT = Community Emergency Response Team, ⁴PIO = Public Information Officer, ⁵GIS = Geographic Information Systems, ⁶VOAD = Voluntary Organizations Active in Disaster



Step Six: Identify Equipment and Supplies

In addition to personnel, it is important to identify what equipment and supplies you will need. Many of these items may already be available through your volunteer organizations and private citizens. You can access word documents electronically at www.cvmf.org/animaltoolkit for you to complete and detail the potential animal response equipment and supplies you will need. For a comprehensive equipment and supply list see Appendices B-E.

Emergency Management Performance Grants (EMPG), State Homeland Security Program (SHSP), Urban Area Security Initiative (UASI) and the Citizen Corps Program (CCP) are all potential public funding sources for the purchase of equipment and supplies. Private foundation grants also may support these types of requests.

RESOURCE: ANIMAL PROTECTION: ANIMAL RESPONSE GENERAL SUPPLIES				
CATEGORY:	ANIMALS AND AGRICULTURE ISSUES: COMPANION ANIMALS AND NON-COMMERCIAL LIVESTOCK			
CONTACT INFORMATION:				
COMPONENT	ITEM	QUANTITY	LOCATION	COMMENT
DISPOSABLES	Barricade Tape			
	Batteries			
	Biohazard Bags			
	Bleach			
	Dawn Dishwashing Liquid			
	Duct Tape			
	Ear Plugs			
	Electrical Tape			
	First Aid Kit			
	Garbage Bags			
	Hand Sanitizer			
	Kleenex Tissues			
	Newspaper/Butcher Paper			
	Nylon Ties			
	Paper Towels			
	Rags			
	Scrub Brush			
	Shelter Disinfectant			
	Squirt Bottle			
	Sponge			
	3M Pad			
	Wire roll			
	Ziploc Bags			
EQUIPMENT/HARDWARE	Broom			
	Bucket			
	Bulk Plastic Sheeting (for under cages/kennels)			
	Bulk Water Container			
	Bungee Cord			
	Can Opener			
	Cell Phone			
	Chair			



For a list of preparedness, planning and training resources, visit www.cvmf.org/aemp

Step Seven: Determine Training and Exercises

There is no required training program for animal emergency responders. However, it is recommended that at a minimum all responders complete FEMA ICS 100 and NIMS 700. Additionally, the Community Animal Response Team (CART) training, offered by the Colorado Veterinary Medical Foundation is available in seminar, webinar or on-line format (www.coaemp.org/cart) at no charge. It is strongly suggested that volunteers complete this introductory training.

Additional animal disaster response courses have been approved by FEMA and are eligible for funding. A number of national animal response groups also provide training.

Step Eight: Meet with Partners

Include your community partners in the planning process. As the subject matter experts on animal services, their insight will be valuable. Animal emergency response is unique in that it relies primarily on volunteers, whether they are organizations or individuals, to achieve its mission. If the American Red Cross is the primary provider of human shelter services, invite them to the table to discuss how co-located animal and human shelters can work.

Like human services, animal emergency services are most likely to be needed by the vulnerable members of your community. Be sure to include representatives of organizations who are most closely connected to serving these populations, particularly if the neighborhoods are susceptible to hazards.

Step Nine: Complete Your Animal Response Annex

Now that you have identified the key players in animal response and the services you plan to provide, review the annex provided in Appendix F. If this annex does not meet your needs, take a look at the plans that other counties in your area have created or draft your own. There is no perfect plan. Your plan should reflect your community's needs and resources to address the most likely hazards in your area.

By using the annex provided in this workbook as a guide, you and your community partners will be sure to create the necessary procedures for an effective animal response including:

- Organization and assignment of responsibilities
- How resources will be mobilized
- Communication procedures

Continued on next page



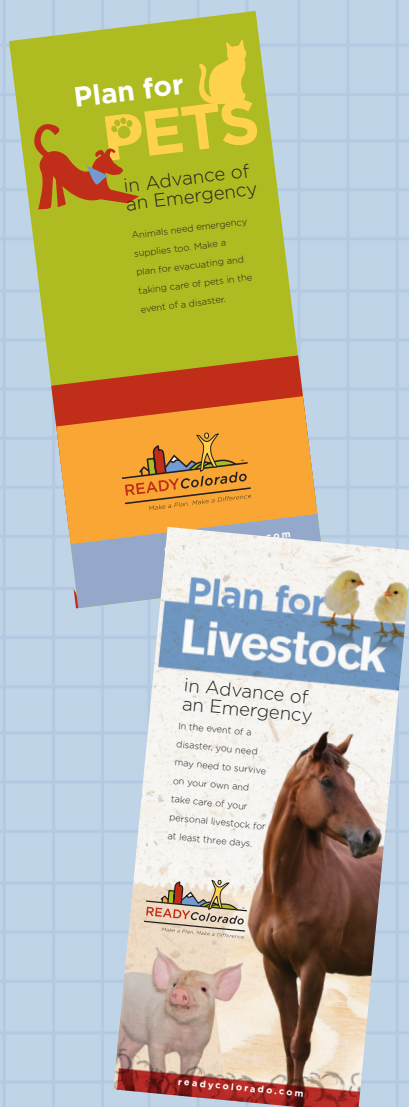
- Distribution of public information
- How an animal needs assessment will be conducted
- Policies and procedures for the delivery of services
- Credentialing
- Forms
- Training requirements
- Shelter locations

Step Ten: Educate the Community

All hazard animal preparedness is a critical component of animal response. The more citizens are prepared to take care of themselves and their animals during an emergency event, the greater the ability of disaster responders to target critical community resources to help those who have special needs or are more severely impacted by the disaster.

It is crucial to understand that “one size does NOT fit all” when it comes to preparedness messaging. Likewise, how the message can be effectively communicated can vary depending on your target population. Discuss with your community partners about how animal preparedness should be addressed in your community.

Colorado already has pet and livestock preparedness brochures, in English and Spanish, which can be a component of your community’s animal preparedness campaign. The more your citizens are prepared for themselves and their pets, the less likely they are to need services during an emergency event.



Find educational materials and information about pet and livestock preparedness at readycolorado.com. Click on “Get Materials” and then “Brochures and Handouts.”

APPENDICES

You can access word documents electronically at www.cvmf.org/animaltoolkit for the appendices provided on the following pages:

APPENDIX A: COMMUNICATIONS AND CALL DOWN LIST

APPENDIX B: ANIMAL RESPONSE EQUIPMENT AND SUPPLIES

APPENDIX C: SMALL ANIMAL SHELTERING

APPENDIX D: LARGE ANIMAL SHELTERING

APPENDIX E: ANIMAL SEARCH AND RESCUE

APPENDIX F: ANNEX

The ANNEX document can be completed using the worksheets and planning materials from the ten steps covered in the toolkit. Add or subtract content as needed from the annex word document to create your customized plan which you can then submit to your County.

APPENDIX A: COMMUNICATIONS AND CALL DOWN LIST

FUNCTION	Name	Phone Number	Alt Number
Animal Branch Director			
Animal Shelter Manager			
Veterinarian			
Veterinary Technician			
Small Animal Evacuation Team Leader			
Small Animal Sheltering Team Leader			

Add or subtract rows to meet your needs under each category.

APPENDIX A: COMMUNICATIONS AND CALL DOWN LIST

FUNCTION	Name	Phone Number	Alt Number
Large Animal Evacuation Team Leader			
Large Animal Sheltering Team Leader			
Animal Search and Rescue Team Leader			
Small Animal Shelter Worker			
Large Animal Shelter Worker			

Add or subtract rows to meet your needs under each category.

APPENDIX A: COMMUNICATIONS AND CALL DOWN LIST

FUNCTION	Name	Phone Number	Alt Number
Large Animal Evacuation Worker			
Search and Rescue Worker			
Transportation			
Administration			
Safety			

Add or subtract rows to meet your needs under each category.

APPENDIX B: ANIMAL RESPONSE GENERAL SUPPLIES

ANIMAL PROTECTION: ANIMAL RESPONSE GENERAL SUPPLIES					
RESOURCE:	ANIMALS AND AGRICULTURE ISSUES: COMPANION ANIMALS AND NON-COMMERCIAL LIVESTOCK				
CATEGORY:					
CONTACT INFORMATION:					
COMPONENT	ITEM	QUANTITY	LOCATION	COMMENT	
DISPOSABLES	Barricade Tape				
	Batteries				
	Biohazard Bags				
	Bleach				
	Dawn Dishwashing Liquid				
	Duct Tape				
	Ear Plugs				
	Electrical Tape				
	First Aid Kit				
	Garbage Bags				
	Hand Sanitizer				
	Kleenex Tissues				
	Newspaper/Butcher Paper				
	Nylon Ties				

APPENDIX B: ANIMAL RESPONSE EQUIPMENT AND SUPPLIES

	Paper Towels				
	Rags				
	Scrub Brush				
	Shelter Disinfectant				
	Squirt Bottle				
	Sponge				
	3M Pad				
	Wire roll				
	Ziploc Bags				
EQUIPMENT/HARDWARE	Broom				
	Bucket				
	Bulk Plastic Sheeting (for under cages/kennels)				
	Bulk Water Container				
	Bungee Cord				
	Can Opener				
	Cell Phone				
	Chair				

APPENDIX B: ANIMAL RESPONSE EQUIPMENT AND SUPPLIES

	Copier						
	Digital Camera						
	Dust Pan						
	Electric Fan						
	Extension Cord						
	Flashlight						
	Freezer/Cooler						
	Generator						
	Halogen Work Light						With or without stand
	Hand Truck						
	Hose						
	Hose Adapter						
	Laptop						
	Large canopy or tent						
	Memory Card						
	Mister						
	Mop						
	Pallet						

APPENDIX B: ANIMAL RESPONSE EQUIPMENT AND SUPPLIES

Power Tools					
Printer					
Radio (portable)				FRS	
Radio (Two Way)				Frequency or band	
Rake					
Shovel					
Space Heater					
Squeegee					
Shovel					
Surge Protector					
Table					
Tarp (sun shading)					
Tarp (under cages, kennels)					
Trash Can					
Utility Rope					
Wheelbarrow					
White Board					
Wooden Stakes					

APPENDIX B: ANIMAL RESPONSE EQUIPMENT AND SUPPLIES

	Other				
	Other				
	Other				
OFFICE SUPPLIES	Clipboard				
	Colored Dots				
	Copy Paper				
	Easel				
	File Boxes				
	File Folders				
	Highlighter				
	Hole Punch				
	Labels				
	Lined Pad				
	Magic Markers				
	Paper Clips				
	Pens				
	Photo Paper				
	Plastic Sheet Protector				

APPENDIX C: SMALL ANIMAL SHELTERING

ANIMAL PROTECTION: SMALL ANIMAL SHELTERING							
RESOURCE:	CATEGORY:		ANIMALS AND AGRICULTURE ISSUES: COMPANION ANIMALS AND NON-COMMERCIAL LIVESTOCK		ORGANIZATION:		
CONTACT INFORMATION:							
COMPONENT	TYPE	SIZE	DESCRIPTION	QUANTITY	LOCATION	COMMENT	STATUS
ANIMAL CONTAINMENT	Airline Carrier	40" X 27" X 30"	XX Large				
	Airline Carrier	36" X 25" X 27"	X Large				
	Airline Carrier	28" X 20" X 21"	Large				
	Airline Carrier	26" X 18" X 18"	Medium				
	Airline Carrier	24" X 16" X 15"	Small				
	Airline Carrier	20" X 13" X 11"	X Small				
	Aquarium						
	Bird Cage						
	Ferret Cage						
	Heat Lamp						
	Heat Rocks						
	Heating Pad						

APPENDIX C: SMALL ANIMAL SHELTERING

	Lights									
	Mesh Cover									
	Modular Kennel Panel									
	Portable Run								Chain link	
	Rabbit Hutch									
	Squeeze Panel									
	Terrarium									
	Transfer Cage		20" X 11" X 12"						Rear door	
	Trap		24" X 8" X 7"	Small mammal					No rear door	
	Trap		30" X 9" X 11"	Cat					Rear door	
	Trap		36" X 12" X 14"	Raccoon/Cat/ Small Dog					Rear door	
	Trap		42" X 17" X 24"	Medium Dog					Rear door	
	Trap		48" X 20" X 26"	Large Dog					Rear door	
	Trap		60" X 22" X 28"	X large dog					Rear door	
	Trap									

APPENDIX C: SMALL ANIMAL SHELTERING

	Wire Cage	48" x 30" x 33" (W X L X H)	Folding			
	Wire Cage	42" x 28" x 30"	Folding			
	Wire Cage	36" x 23" x 25"	Folding			
	Wire Cage	30" x 19" x 21"	Folding			
	Wire Cage	24" x 18" x 19"	Folding			
	Wire Cage	22" x 13" x 16"	Folding			
	Wire Cage	18" x 12" x 14"	Folding			
	Wire Cage					
	Wire Pens		no top or bottom			
ANIMAL CAPTURE AND HANDLING	Cable Leashes					
	Cat Bag					
	Chemical Capture Equipment					
	Clip Leash					
	Graspers		Coated cable or heavy			

APPENDIX C: SMALL ANIMAL SHELTERING

				nylon						
	Ketch Pole	3 ft								
	Ketch Pole	6 ft								
	Ketch Pole	7 ft – 12 ft					Extendable			
	Leash Pole	4"		Flexible plastic with leash end						
	Slip Lead									
	Snappy Snare									
	Squeeze Bag									
	Squeeze cage									
	Other									
	Other									
	Other									
Snake Equipment	Hoop Bag									
	Snake Bag									
	Snake Hook									
	Snake Tongs									

APPENDIX C: SMALL ANIMAL SHELTERING

	Other													
	Other													
	Other													
NETS	Drawstring Net													
	Freeman Net													
	Large Mesh Net													
	Long Handled Net													
	Net Gun													
	Small Mesh Net													
	Throw Net													
	Other													
	Other													
	Other													
GLOVES	Gauntlet Gloves													
	Leather Gloves													

APPENDIX C: SMALL ANIMAL SHELTERING

	Nitrile Gloves															
	Rabies Gloves															
	Talon Gloves															
	Other															
	Other															
	Other															
MUZZLES	Cage Muzzle															
	Cat Muzzle															
	Cloth Muzzle															
	Quick Muzzle															
	Other															
	Other															
	Other															
ANIMAL IDENTIFICATION	Collar and ID Tag															
	ID Band															
	Microchip Scanner															

APPENDIX C: SMALL ANIMAL SHELTERING

	Microchips													
	Other													
	Other													
	Other													
ANIMAL SUPPLIES	Bedding													
	Blankets													
	Cat Litter													
	Cat Litter Box													
	Cat Litter Scoops													
	Crematorium													
	Disposable Cage Pad													
	Food Tray													
	Grooming Supplies													
	Pooper Scooper													
	Towels													

APPENDIX C: SMALL ANIMAL SHELTERING

	Wash Tub														
	Water Bottle														
	Water Bowl														
	Other														
	Other														
	Other														
PPE	Cloth Coverall														
	Foot Covers														
	Latex/Nitrile Gloves														
	N-95 Mask														
	Reflective Safety Vest														
	Rubber Boots														
	Safety Goggle														
	Surgical Mask														
	Tyvek Coverall														
	Waders or Waist Boots														

APPENDIX C: SMALL ANIMAL SHELTERING

	Other														
	Other														
	Other														
Veterinary Supplies	Exam Table														
	Medical Cache														
	Stretcher														
	Vaccines														
	Veterinary First Aid Kit														
	Other														
	Other														
	Other														
Vehicles	ACO Vehicle														
	Ambulance														
	ATV														
	Big Rig														
	Mobile Clinic														

APPENDIX C: SMALL ANIMAL SHELTERING

	Mobile Kennel								
	Panel Truck								
	Trailer (Large Animal)								
	Trailer (Utility)								
	Van								
	Other								
	Other								
	Other								

APPENDIX D: LARGE ANIMAL SHELTERING

ANIMAL PROTECTION: LARGE ANIMAL SHELTERING							
RESOURCE:	CATEGORY:		ANIMALS AND AGRICULTURE ISSUES: COMPANION ANIMALS AND NON-COMMERCIAL LIVESTOCK	ORGANIZATION:			
CONTACT INFORMATION:							
COMPONENT	TYPE	SIZE	DESCRIPTION	QUANTITY	LOCATION	COMMENT	STATUS
ANIMAL CONTAINMENT	Barns						
	Corrals						
	Electric Fence						
	Fence Panels						
	Plywood						
	Snow Fence						
	T-Posts						
	Other						
	Other						
	Other						
LARGE EQUIPMENT	ATV						

APPENDIX D: LARGE ANIMAL SHELTERING

	Bobcat																
	Cattle Truck																
	Flat bed Trailer																
	Forklift																
	Front End Loader																
	Loading Chute																
	Horse Trailer																
	Snow plow																
	Tractor																
	Other																
	Other																
	Other																
ANIMAL CAPTURE AND HALTERING	Anderson Sling																
	Halters																
	Lassos																
	Lead Ropes																

APPENDIX D: LARGE ANIMAL SHELTERING

	Pig Board									
	Twitch									
	Wagon									
	Webbing									
	Other									
	Other									
	Other									
ANIMAL IDENTIFICATION	Grease Pens/ Livestock Crayons									
	Microchips									
	Neck Banding									
	Paint									
	Scanners									
	Other									
	Other									
	Other									
ANIMAL SUPPLIES	Bedding/Straw									

APPENDIX D: LARGE ANIMAL SHELTERING

[illegible]

APPENDIX D: LARGE ANIMAL SHELTERING

	Other											
	Other											
	Other											
VEHICLES	ACO Vehicle											
	Ambulance											
	Big Rig											
	Mobile Clinic											
	Panel Truck											
	Trailer											
	Van											
	Other											
	Other											
	Other											

APPENDIX E: ANIMAL SEARCH AND RESCUE

ANIMAL PROTECTION: SEARCH AND RESCUE							
RESOURCE:							
CATEGORY:	ANIMALS AND AGRICULTURE ISSUES: COMPANION ANIMALS AND NON-COMMERCIAL LIVESTOCK	ORGANIZATION:					
CONTACT INFORMATION:							
COMPONENT	TYPE	SIZE	DESCRIPTION	QUANTITY	LOCATION	COMMENT	STATUS
BOAT GEAR	Anchor and Line						
	Air Horn						
	Boat						
	Boat Ladder						
	Buoy Throw					With floating rope	
	Dry Suit						
	Flares						
	Floatation Device					With floating rope	
	Gas Can					Full	
	Grappling Hook						
	Helmet					Water or climbing	

APPENDIX E: ANIMAL SEARCH AND RESCUE

[illegible]

APPENDIX E: ANIMAL SEARCH AND RESCUE

	Helmet												
	NWCG Incident Response Guide												
	Protective Eye Wear												
	Ventilator Mask										N95		
	Walking Stick												
	Other												
	Other												
	Other												
GENERAL GEAR	Animal First Aid Kit												
	Animal Traps												
	Binoculars												
	Bite Gloves												
	Body Bags												
	Cable Noose												

APPENDIX E: ANIMAL SEARCH AND RESCUE

[illegible]

APPENDIX E: ANIMAL SEARCH AND RESCUE

	Leather Gloves												
	Maps												
	Muzzle												
	Plastic Gloves (disposable)											Nitrile, Latex	
	Pike Pole												
	Pole Net												
	Protective Goggles												
	Reflective vest												
	Shovels												
	Slip Leads												
	Snake Tongs												
	Storm Alert Radio												
	Toss Catch Net												
	Towels												

APPENDIX E: ANIMAL SEARCH AND RESCUE

	Tyvek Suits with Booties																
	Vehicle Signage																
	Waterproof Hat																
	Whistle																
	Other																
	Other																
	Other																
	Halter																
LARGE ANIMAL GEAR																	
	Lead Rope (cotton)																
	Plastic Snow Fence																
	Rescue Straps																
	Stock Panels																
	Thin diameter ropes																
	Webbing																
	Other																
	Other																
	Other																

_____ County Animal Emergency Response Annex

(Date) _____

This plan provides a collaborative framework for prevention, protection, preparedness, response and recovery efforts related to management of companion animals, livestock, and other animals during emergency events and was developed in partnership with the Colorado's North Central Region/ Denver UASI Animal Emergency Committee.

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Note: This Table of Contents reflects the pagination of the word document template that is provided online at www.cvmf.org/animaltoolkit for you to use to build your Annex. Final page numbers will vary based on the content you enter and the sections you include.

_____ County
Animal Emergency Response Annex

I. Purpose

This plan provides a collaborative framework for prevention, protection, preparedness, response and recovery efforts related to management of companion animals, livestock, and other animals during emergency events.

II. _____ is the Lead Agency that _____ County will contact to request that the Animal Emergency Response plan is activated.

III. Support Agencies

Agency Name	Contact Name	Contact Cell Number

IV. Scope

This plan addresses emergency management issues for _____ County related to companion, service/assistance animals, police or search and rescue animals, non-native captive wildlife, native wildlife, livestock, and other animal species.

V. Situation

- **Authorities:**
 - _____ (Cite local statutory authorities)
 - Colorado Disaster Emergency Act, 24-32-21 creates the Colorado Division of Emergency Management and 24-32-2107 charges each political subdivision with creation of a local emergency management agency.
 - The Colorado Department of Agriculture, Division of Animal Industry, has statutory authority related to animal health (State Veterinarian 35-50), in the prevention of animal cruelty and neglect (Colorado Bureau of Animal Protection, 35-42), the

regulation of companion animal industry (Pet Animal Care Facilities Act, 35-80) and the supervision of branded livestock identification, movement and ownership issues (Colorado Brand Board, 35-41).

- The Colorado Department of Public Health and Environment (multiple sections under Title 25, CRS) has authorities related to public health that will intersect with animal health and local jurisdictional public health authorities.

- **Activation:**

If in the event of an emergency or evacuation the _____ will assess whether a shelter need to be established. This decision will be based on size of evacuated area, number of homes in the area, and the anticipated length of evacuation. If a shelter is required the _____ will contact the Lead Agency to open the shelter. Information provided will be:

- Evacuated area
- Number of homes
- Anticipated population to be evacuated

The Lead Agency will contact _____ Animal Response Team members and members will report to their _____ designated location with the appropriate clothing, supplies and equipment.

VI. Planning Assumptions

- Prioritized concerns for emergency management include:
 1. Life safety for people
 2. Protection of property (with animals considered by many families and individuals as their highest property priority)
 3. Protection of the environment
- Inability to evacuate animals is a leading cause of evacuation failure in disasters.
- Failure to evacuate may both endanger citizens and the emergency responders who attempt to protect those citizens.
- The American's Disabilities Act mandate that service animals must be treated as an extension of a disabled person and must receive all needed services.
- Consideration for the care of search and rescue and law enforcement animals should be incorporated into emergency plans.
- While most owners of pets and livestock will take reasonable steps evacuate, shelter and provide for their animals, others cannot or will not take adequate actions for the protection of their animals due to, for example, special needs, senior citizen issues, limited mobility, large numbers of animals in their possession, language or cultural barriers.
- Some state agencies such as Colorado Division of Wildlife or Colorado Department of Agriculture may have certain statutory responsibilities and local emergency plans must be executed in cooperation with those agencies.
- Animal populations should be estimated for each jurisdiction.
 - The average number of households with companion animals is approximately 60%. The number of dogs, cats, and pet birds is approximately 2.5 per household in suburban areas and as low as 2.0 per household in high density urban neighborhoods.

- Other pets are harder to calculate but will include significant number of rabbits, rodents, ferrets, reptiles (snakes, lizards and turtles), amphibians, fish and other species.
- Zoological parks and wildlife sanctuaries may be present within local communities and should be considered in the planning process.
- Livestock: CSU cooperative extension should be helpful in estimating the numbers of equids (horses, ponies, mules and donkeys), Camelids (llamas, alpacas and vicunas), poultry, “backyard/non-commercial” livestock, and commercial livestock each your jurisdiction.

VII. Concept of Operations

- _____ Animal Response Team
 - The _____ Animal Response Team (Team) is a network of community animal agencies, organizations, businesses and volunteers organized to assist the county/community/region in addressing animal issues during emergencies. The Team will assist the county through:
 - Planning assistance
 - Acquisition of equipment and supplies
 - Training
 - Participation in exercises
 - Community preparedness outreach
 - Response
 - Recovery
 - _____ (e.g. County Animal Control) will serve as the lead agency in the development and supervision of the Team and serve as the primary contact for Team network resources by the local emergency operations center and incident command.
 - The _____ Team will coordinate with other Animal Response Teams with the _____ Homeland Security Region and the Colorado Veterinary Medical Foundation’s Animal Emergency Management Program (AEMP) concerning planning, training, outreach and resource mobilization.
- Command and management:
 - Incident command: All animal response resources will be mobilized into the incident command system authorized for response to the event. Self-deployment of unauthorized resources will not be allowed as part of this plan.
 - Multi-agency Coordination: Community animal resources will be coordinated through the Team liaison to the county emergency operations center in accordance with this plan.
- Communications
 - The County emergency operations center (EOC) will include a Team liaison when animal issues are a significant element of an emergency.
 - The lead agency will coordinate with incident command, county agencies:
 - Appropriate radio communications as necessary with Team response groups during an incident.
 - Appropriate telephone, Internet, or direct communications with Team support groups (sheltering, etc.)

- Team affiliated organizations will maintain appropriate contact with incident command and the county EOC through the lead agency.
- Public information and warning pertaining to animal issues
 - All incident information will be communicated to the public through the Joint Information Center (JIC) in coordination with both the Incident Command and County Emergency Operations Center
 - Individual organizations may communicate organizational information to the public directly (contact, mission, etc.) and but information concerning public instructions, incident updates and public resource requests must be managed through the JIC.

VIII. Animal Mission Essential Tasks

1. *Rapid needs assessment:* _____
 - a. After an incident, animal care and production resources must be assessed for damage, including:
 - i. Veterinary hospitals
 - ii. Animal shelters
 - iii. Livestock production and market facilities
 - iv. Wildlife facilities
 - v. Feed, agricultural supply, kennel, retail and other support facilities
 - b. The Team network, with CSU Cooperative Extension acting as the lead entity, will develop and maintain a damage assessment team familiar with county animal infrastructure to assist the county EOC in obtaining damage assessments.
2. *Animal evacuation and transportation:* _____
 - a. Public transportation will allow service animals to be transported with their owners during an evacuation.
 - b. When possible, the dispatch for companion animal transport should be coordinated with dispatch for human transport in order for animals to be evacuated to the same locations as their owners.
 - c. Animal transportation resources should be mobilized, provided identification and staged to an appropriate location to support the movement of companion animals and livestock.
3. *Animal sheltering:* _____
 - a. Emergency shelters for citizens will provide sheltering services for service animals in the possession of disabled persons.
 - b. The Team will identify potential animal sheltering locations, including:
 - i. Animal sheltering locations in proximity to human sheltering locations that will enable owners to help care for their own animals.
 - ii. Existing animal housing facilities that might be used during a disaster (animal shelters, kennels, veterinary hospitals, etc.)
 - iii. Additional facilities that might be used for sheltering livestock and companion animals (fairgrounds, warehouses, etc.)
 - c. Team will acquire needed equipment and supplies for emergency animal sheltering and provide necessary training for Team personnel.

Refer to the Summary Matrix on page 12 to identify lead and support entities for each mission area.

Identify damage assessment team.

Identify lead and support entities for animal evacuation and transportation.

APPENDIX F: ANNEX

4. *Animal food and water:* _____
 - a. Providing animal feed and water to pets, livestock and other animal populations sheltering in place in areas impacted by a disaster.
5. *Animal control/stray management:* _____
 - a. Basic animal control functions should be maintained during disasters to the extent possible. Such functions include:
 - i. Responding to public reports related to stray animals or animal problems
 - ii. Animal bites
 - iii. Collection of stray animals
6. *Animal search and rescue:* _____
 - a. Animal search and rescue (ASAR) must be coordinated with urban search and rescue teams (USAR) and law enforcement.
 - b. Only qualified and credentialed Team personnel should be allowed to enter the disaster site to perform animal search and rescue operations
 - c. Animal search and rescue personnel will need to support USAR efforts, allowing rescued people to evacuate their animals.
 - d. Technical animal rescue (TAR) is defined as utilizing special equipment and techniques to extract animals (including livestock) from hazardous circumstances such as vehicular accidents, swift water, flood water, ice, collapsed buildings and other difficult situations. TAR teams should be fully trained and equipped. TAR teams may need to be mobilized from outside the community if no TAR trained personnel exist in the county.
7. *Wildlife management:* _____
 - a. Wildlife issues are under the statutory authority of the Colorado Division of Wildlife (DOW).
 - b. Local jurisdictional authorities and Team should coordinate with DOW on the management of wildlife issues during disasters.
 - c. If the community contains zoos, wildlife sanctuaries, wildlife exhibition facilities or wildlife rehabilitation facilities, those entities should coordinate with DOW and the Team on emergency issues.
8. *Veterinary medical care and services will be needed for the following:*
 - a. Care of injured or ill animals- _____
 - b. Triage of animals recovered during animal search and rescue operations- _____
 - c. Veterinary care and infection control programs at animal sheltering sites- _____
 - d. Coordination with public health on zoonotic disease management- _____
 - e. Animal disease management _____
9. *Animal decontamination capabilities:* _____
 - a. Citizen decontamination is needed and companion animals accompany those citizens.
 - b. ASAR teams remove animals from a hazardous site

Identify lead and support entities for animal control/stray management.

Identify lead and support entities for animal search and rescue (if applicable).

Identify lead and support entities for wildlife management.

Identify lead and support entities for veterinary medical services.

Identify lead and support entities for animal decontamination.

- c. Animal disease management requires decontamination of animals prior to movement

10. Animal disease management: _____

- a. Animal disease management may include emergencies involving foreign animal disease (economically significant animal diseases not found in the USA) or zoonotic disease (infecting both people and animals).
- b. Animal disease management may involve multiple authorities, including federal, state and local jurisdictions.
- c. Sub-tasks within animal disease management include:
 - i. Clinical diagnosis and laboratory confirmation
 - ii. Quarantine/enforcement
 - iii. Surveillance
 - iv. Epidemiology (tracing back and forward)
 - v. Appraisal and government indemnity payments
 - vi. Mortality management
 - vii. Decontamination
 - viii. Movement permits and compliance agreements
 - ix. Bio-security and producer education
 - x. Mental health support for citizens impacted emotionally and economically
 - xi. Public outreach
 - xii. Repopulation and recovery

Identify lead and support entities for animal disease management.

11. Animal mortality management: _____

- a. Mortality management may include:
 - i. Euthanasia or injured or diseased animals or animals exposed to foreign animal diseases.
 - ii. Management of carcasses of dead animals secondary to disease or disaster

Identify lead and support entities for mortality management.

12. Animal/owner reunion and recovery: _____

- a. Identification and tracking systems for displaced animals
- b. Lost and found data management, including Web-based information when needed
- c. Transportation of pets and livestock to their original locations
- d. Team participation in long-term recovery efforts and un-met needs committee

Identify lead and support entities for reunion and recovery.

IX. Volunteer, Resource and Donations Management Pertaining to Animal Response

1. Volunteer management

- a. The Team lead agency shall be responsible for developing a volunteer management system in cooperation with the County Emergency Manager.

(Note: in some counties, Teams have direct volunteer supervision roles and in other counties, the Team is a network of agencies and organizations and volunteers are affiliated with the participating organizations rather than with the lead agency.)

- b. Mobilization: Team affiliated volunteers will be mobilized through a request to the Team lead agency through incident command or the _____ County EOC.
- c. Self-mobilization of volunteers without such a request will not be allowed.

- d. Section on workers compensation: The following issues should be discussed with the local emergency management agency and elected officials.

2. *Pre-credentialing and training standards*

- a. These training standards will be applicable to:
 - i. Volunteers affiliated with Team directly
 - ii. Supervisory personnel from affiliated organizations that may be supervising Team volunteers during emergency situations.
 - iii. Volunteers that want to be available for mobilization to another jurisdiction through the Colorado Veterinary Medical Reserve Corps (COVMRC) and inter-jurisdictional mutual aid agreements.
- b. Volunteers used by individual organizations for services provided normally by those organizations (e.g. regular volunteers for an animal shelter providing animal sheltering for that organization) are not subject to these training standards.
- c. Team basic training standards will include:
 - i. IS-100 Incident Command Systems
 - ii. IS-700 National Incident Management System
- d. Community Animal Response Introductory Training: A one-day awareness level training available through AEMP.
- e. Additional training recommended for supervisory personnel includes:
 - i. IS-10 and IS-11: FEMA Animal in Disaster independent study modules
 - ii. IS-111: Livestock in Disasters (FEMA Independent Study)
 - iii. IS-200: Incident Command System

3. *Resource management*

- a. The Team will compile a list and contact information for county animal and agricultural resources. This list will help provide information on available resources as well as an inventory of resources that need to be evaluated during damage assessment operations.
- b. Any animal or agricultural resources that can be typed using NIMS resource typing standards should be entered into Colorado Connect through the local emergency management agency.
- c. Additional resources that are not “typed” should be listed separately in a manner useful to the Team liaison at the local EOC.
- d. During emergencies, requests for additional resources should be routed through:
 - i. Incident command
 - ii. Local EOC
 - iii. AEMP

4. *Donations management*

- a. All requests for donations by the Team or Team affiliated organizations will be processed through the Donations Management Team at the county EOC.
- b. All public information releases requesting donations should be routed through the Joint Information Center and coordinated with both the incident command and county EOC.

Questions:

- Will the county provide workers compensation/volunteer injury coverage for Team volunteers?
- If not, will Team volunteers be asked to sign a release acknowledging this lack of coverage and agreeing that they are responsible for their own injury/disability protection?

Questions:

- Will Team volunteers be required to sign an agreement undergo a criminal background check?
- Will the county issue credentials for identification as a Team responder?

Identify those responsible for entering resources into Connect Colorado.

X. Preparedness

Public outreach

- I. Citizen preparedness
 - Citizen preparedness outreach activities for the county should include messages encouraging owners to include pets and livestock within their family emergency plan.
 - The Team should coordinate outreach actions with local emergency management, local chapters of the American Red Cross and messages from other voluntary organizations.
- II. Business contingency planning for animal and agricultural facilities
 - Team affiliated organizations that operate animal facilities will develop basic business emergency contingency plans for those facilities, including evacuation, shelter in place, and basic business continuity elements.
 - The Team should encourage all animal and agricultural facilities within the county do develop basic business emergency plans.
 - The Team should identify high risk facilities such as zoos, wildlife sanctuaries, research facilities with laboratories, large agricultural production operations, and large boarding facilities for pets/horses. Whenever possible, plans for such facilities should be coordinated with the County Animal Emergency annex and such plans considered when doing a rapid needs assessment after an incident.

Training and exercises

1. The _____ Animal Response Team and affiliated organizations should provide periodic training for individual volunteers and organizations.
2. The _____ Animal Response Team will be asked by emergency management to participate in all appropriate emergency training and exercises.
3. The lead agency will work to ensure that Team representatives are present at all appropriate planning meetings and emergency exercises.

XI. Review and Modification: This plan will be reviewed by emergency management and the Team on an annual basis.

